

Program ALFAIII – Lot 2: Structural Projects

Contract n° DCI-ALA/19.09.01/08/19189/161-449/ALFA III-107

Project Title: VERTEBRALCUE

Deliverable D1.1 - Consortium Agreement

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Organization name of lead contractor for this deliverable:

Alma Mater Studiorum – Università di Bologna (UNIBO)

VERTEBRALCUE

Contract n° DCI-ALA/19.09.01/08/19189/161-449/ALFA III-107

CONSORTIUM AGREEMENT

Among

- P1 **FLACSO ARGENTINA (FLA-A)**, Ayacucho 551, Buenos Aires, Argentina, represented by Guillermina TIRAMONTI, Director, or her authorized representative;
- P2 **UNIVERSIDAD NACIONAL DE QUILMES (UNQ)**, Roque Saenz Peña 352, (B1876XD) Bernal, Buenos Aires, Argentina, represented by Daniel GOMEZ, Chancellor, or his authorized representative;
- P3 **UNIVERSIDAD NACIONAL TRES DE FEBRERO (UNTREF)**, Av. San Martín 2921, Caseros (B1678CQF) Provincia de Buenos Aires, Argentina, represented by Aníbal YAZBECK JOZAMI, Rector, or his authorized representative;
- P4 **UNIVERSIDAD LOYOLA (LOYOLA)**, 1191 Busch Ave. La Paz, Bolivia, represented by Haile Julio ESTRADA VASQUEZ, Rector, or his authorized representative;
- P5 **CENTRO BOLIVIANO DE ESTUDIOS MULTIDISCIPLINARIOS (CEBEM)**, Calle Pinilla 291, La Paz, Bolivia, represented by Jose BLANES, Director, or his authorized representative;
- P6 **INSTITUTO INTERNACIONAL DE PLANEJAMENTO EDUCACIONAL (IIPE)**, CEP - 22790-971 y CX Postal, 55502, Rio de Janeiro, Brazil, represented by Sandra Lucia NICOLAU, or her authorized representative;
- P7 **FUNDACAO de APOIO a UNIVERSIDADE de SAO PAULO (FUSP)**, Avenida Afranio Peixoto 14, Sao Paulo, Sao Paulo, Brazil, represented by Antonio Marcos de AGUIRRA MASSOLA, Executive Director, or his authorised representative;
- P8 **UNIVERSIDADE FEDERAL DE SANTA MARIA (UFSM)**, Av. Roraima 1000, CEP 97.105-900, Santa Maria, Rio Grande do Sul, Brazil, represented by Clovis SILVA LIMA, Rector, or his authorized representative;
- P9 **CORPORACIÓN UNIVERSIDAD CENTRAL DE CHILE (UCCH)**, TOESCA 1783 Comuna Santiago Centro, Region Metropolitana, Santiago de Chile, Chile, represented by Luis LUCERO ALDAI, Rector, or his authorized representative;

- P10 **UNIVERSIDAD AUSTRAL DE CHILE (UACH)**, 641 Independencia Street, Valdivia, Chile, P.O.Box 567 D Post Code: 5110566, Chile, represented by Víctor Cubillos, Rector, or his authorized representative;
- P11 **ASOCIACIÓN COLOMBIANA DE UNIVERSIDADES (ASCUN)**, Calle 93 N° 16-43, Bogotá d.C., Colombia, represented by Bernardo RIVERA SANCHEZ, Executive Director, or his authorized representative;
- P12 **UNIVERSIDAD ANTONIO NARIÑO (UAN)**, Cra 3 Este No 47 A-15, Colombia, represented by Mary FALK DE LOSADA, or her authorized representative;
- P13 **UNIVERSIDAD NACIONAL DE COSTA RICA (UNA)**, Heredia, Costa Rica, represented by Olman SEGURA BONILLA, President, or his authorized representative;
- P14 **FLACSO ECUADOR (FLA-E)**, La Pradera E7-174 y Diego de Almagro, Ecuador, represented by Adrian BONILLA, Director, or his authorized representative;
- P15 **UNIVERSIDAD TECNICA PARTICULAR DE LOJA (UTPL)**, PBX 593 7 25 70275 - CP 11 01 608- San Cayetano Alto, Loja, Ecuador, represented by Luis Miguel ROMERO FERNANDEZ, Rector, or his authorized representative;
- P16 **UNIVERSIDAD AUTÓNOMA METROPOLITANA-AZCAPOTZALCO (UAM)**, Prolongacion Canal de Miramontes # 3855, Colonia Exhacienda de San Juan de Dios, Delegacion Tlalplan, México, D. F. C.P. 14387, represented by Adrian DE GARAY SANCHEZ, or his authorized representative;
- P17 **ASOCIACIÓN NACIONAL DE UNIVERSIDADES E INSTITUCIONES DE EDUCACIÓN SUPERIOR (ANUIES)**, Tenayuca 200, Colonia Santa Cruz Atoyac, 03310 Mexico D.F., represented by Mtra. Yolanda LEGORRETA CARRANZA, General Director, or her authorized representative;
- P18 **FLACSO MEXICO (FLA-M)**, Carretera al Ajusco 377, Col. Héroes de Padierna, Delegación Tlalpan, México DF, CP 14200, represented by Giovanna Valenti NIGRINI, General Director, or her authorized representative;
- P19 **UNIVERSIDAD CENTROAMERICANA (UCA)**, Avenida Juan Pablo II. Apartado 69 Managua, Nicaragua, represented by Mayra Luz PEREZ DIAZ, President, or her authorized representative;
- P20 **CENTRO DE ESTUDIOS DE DERECHO, ECONOMÍA Y POLÍTICA (CEDEP)**, Avenida Perú 1044, Asunción, Paraguay, represented by José Antonio MORENO RODRIGUEZ, Executive Director, or his authorized representative;

- P21 **UNIVERSIDAD AUTONOMA DE ASUNCIÓN (UAA)**, Montevideo y Oliva (Monteoliva Building), Jejui N. 667 (Jejui Building), Asunción, Paraguay, represented by Ing. Julio Miguel MARTIN, Rector, or his authorized representative;
- P22 **PONTIFICIA UNIVERSIDAD CATÓLICA DE PERU (PUCP)**, Av. Universitaria N° 1801, San Miguel, Lima 32, Perú, represented by Ing. Luis Guzman BARRON SOBREVILLA, President, or his authorized representative;
- P23 **INSTITUTO DE ESTUDIOS PERUANOS (IEP)**, Horacio Urteaga 694, Jesús María, Lima, Perú, represented by Carlos Iván DEGREGORI CASO, Director, or his authorised representative;
- P24 **UNIVERSIDAD DE LA REPUBLICA (UR)**, Avenida 18 de Julio 1968, Montevideo, Uruguay, represented by Dr. Alvaro MAGLIA, Rector, or his authorized representative;
- P25 **UNIVERSIDAD SIMON BOLIVAR (USB)**, Sartenejas, Baruta, Estado MirandaCaracas 1080-A, Apdo. Postal 89000, Venezuela, represented by Benjamin SCHARIFKER, Rector, or his authorized representative;
- P26 **KARL-FRANZENS UNIVERSITY OF GRAZ (GRAZ)**, Universitätsplatz 3, 8010 Graz, Austria, represented by Prof. Prof.Dr.Alfred GUTSCHELHOFER, Rector, or his authorized representative;
- P27 **SCIENTER SOCIETA' CONSORTILE (SCIE)**, via Val D'Aposa, Bologna, Italy, represented by Claudio DONDI, President, or his authorized representative;
- P28 **UNIVERSIDADE DE COIMBRA (UC)**, Paço das Escolas, 3004-531 Coimbra, Portugal, represented by Prof. Doutor Fernando Jorge RAMA SEABRA SANTOS, Rector, or his authorized representative;
- P29 **UNIVERSIDAD DE GRANADA (UGR)**, Cuesta del Hospicio, s/n. 18071 Granada, Spain, represented by D. Francisco GONZALEZ LODEIRO, or his authorized representative;
- P30 **UNIVERSIDAD POLITECNICA DE VALENCIA (UPV)**, Camino de Vera s/n, CP 46022, Valencia, Spain, represented by Juan Juliá IGUAL, Rector, or his authorized representative;
- P31 **FUNDACIÓ UNIVERSITAT-EMPRESA DE LES ILLES BALEARES (FUEIB)**, Ctra. de Valldemossa, km. 7,5. 07122 Palma de Mallorca, Illes Balears, Spain, represented by Miquel CARRIO SERVERAS, Director, or his authorized representative;
- P32 **ALMA MATER STUDIORUM - UNIVERSITA' DI BOLOGNA (UNIBO)**, via Zamboni 33, Bologna, Italy, represented by Pier Ugo CALZOLARI, Rector, or his authorized representative;

concerning their co-operation and commitment regarding the planned activities of the VERTEBRALCUE Project described in the Annex I to the EC Grant Contract n° DCI-ALA/19.09.01/08/19189/161-449/ALFA III-107 enclosed in this Agreement (Annex B),

have agreed to co-operate and contribute according to the principles below :

Article 1 - Scope of the Contract

Through this formal agreement, the signatories organisations named above declare:

- that they will jointly conduct the activities related to the project named “VERTEBRALCUE” as specified in the Annex I “Description of work” to the EC Grant Contract n° DCI-ALA/19.09.01/08/19189/161-449/ALFA III-107 concluded between the Principal contractor UNIBO and the European Commission -hereby annexed as Annex B- following the rules of the EC Grant Contract n° DCI-ALA/19.09.01/08/19189/161- 449/ALFA III-107 itself
- that they take the full financial and administrative responsibility for the results of their respective work packages
- that they have carefully read and that they agree on the Annex I (Description of work) and Annex II (General Conditions applicable to European Community-financed grant contracts for external actions) to the EC Grant Contract n° DCI-ALA/19.09.01/08/19189/161-449/ALFA III-107, hereby annexed as Annex B.

Article 2 – Duration of execution

This Agreement shall take effect from the date of the signature referring to the EC Grant Contract n° DCI-ALA/19.09.01/08/19189/161-449/ALFA III-107 and expire accordingly.

Article 3 - Components of the Consortium, main roles and responsibilities

The Consortium is composed by thirtytwo organizations which complement each other in terms of direct experience in the thematic, operational and territorial aspects, and have significant expertise in Higher Education in Latin America and Europe.

Its components are the following:

	PARTNER ACRONYM	PARTNER FULL NAME
P32	UNIBO	Alma Mater Studiorum – Università di Bologna
P1	FLA-A	FLACSO Argentina
P2	UNQ	Universidad Nacional de Quilmes
P3	UNTREF	Universidad Nacional Trés de Febrero
P4	LOYOLA	Universidad Loyola
P5	CEBEM	Centro Boliviano de Estudios Multidisciplinarios
P6	IIPE	Instituto Internacional de Planejamento Educacional
P7	FUSP	Fundacao de Apoio a Universidade de Sao Paulo
P8	UFMS	Universidade Federal de Santa Maria
P9	UCCH	Corporación Universidad Central de Chile
P10	UACH	Universidad Austral de Chile
P11	ASCUN	Asociación Colombiana de Universidades
P12	UAN	Universidad Antonio Nariño
P13	UNA	Universidad Nacional de Costa Rica
P14	FLA-E	FLACSO Ecuador
P15	UTPL	Universidad Técnica Particular de Loja
P16	UAM	Universidad Autónoma Metropolitana Azcapotzalco
P17	ANUIES	Asociación Nacional de Universidades e Instituciones de Educación Superior
P18	FLA-M	FLACSO México
P19	UCA	Universidad Centroamericana
P20	CEDEP	Centro de Estudios de Derecho, Economía y Política
P21	UAA	Universidad Autónoma de Asunción
P22	PUCP	Pontificia Universidad Católica del Perú
P23	IEP	Instituto de Estudios Peruanos
P24	UR	Universidad de la República
P25	USB	Universidad Simón Bolívar
P26	GRAZ	Karl-Franzens University of Graz
P27	SCIE	Scienter
P28	UC	Universidade de Coimbra
P29	UGR	Universidad de Granada
P30	UPV	Universidad Politécnica de Valencia
P31	FUEIB	Fundació Universitat-Empresa de les Illes Balears

Here follows the details of Partners Main Roles, described as follows;

- 3.1 Partners Responsibilities in Work Packages' Management and Partners Main Roles and Activities in Work Packages
- 3.2 Partners' Involvement in Project's Deliverables' Production and Issue
- 3.3 Partners' Responsibilities in Project Events' Organization
- 3.4 Summary of Partners Main Roles and Responsibilities

3.1 Partners Responsibilities in Work Packages' Management and Partners Main Roles and Activities in Work Packages (WPs)

The following table specifies the main WPs activities, the Partners responsible of each WP and Partners' Main Roles and activities in each WPs.

WP Code	WP Title	Partners Responsible for WP	Partner's Main Roles and Activities in Work Packages
WP1	PROJECT MANAGEMENT AND EVALUATION	UNIBO	<p><u>UNIBO</u>: Responsible for the WP1 Project Management and Evaluation. Project coordinator, in charge of the relations with the EC and leading the project, by distributing responsibilities to its members organisations, will coordinate the systematic exchange and dialogue between all WPs, activities and deliverables of the project.</p> <p><u>SCIE</u>: technical joint-coordinator that will support the technical coordinator on the scientific management of the project, dealing specifically with the coordination of all the foreseen research, design, development, prototyping, piloting, evaluation and valorisation activities and will be directly in charged of networking, dissemination and sustainability building activities, having played similar role in the @lis program.</p> <p><u>UNA</u>: regional joint-coordinator for Latin America that will provide technical and scientific support as concerns specifically the partners of Latin America and will play a major role in establishing and animating the Latino-American side of the communities.</p> <p><u>ALL PARTNERS</u> will contribute providing the information relevant for Project management and Evaluation deliverables and activities, In particular ALL PARTNERS will contribute to the technical and financial part of the Interim Report (due in month 12, 24 and 36, November 2009, 2010, 2011) outlining the activities undertaken in the previous 12 months. All the Consortium members will have to provide UNIBO with audited cost statements and – when requested – additional financial documentation to be included in the financial part of the interim report.</p> <p>ALL PARTNERS will contribute to any further Interim reports may be requested by the European Commission. For each reporting period each member shall provide an official certificate stating the eligibility of the costs declared, as detailed in Article 14 of General Conditions, Annex II to EC Grant Contract n° DCI-ALA/19.09.01/08/19189/161-449/ALFA III-107. The format and timing of these information will be agreed and delivered according to the Project Plan and to the EC Grant contract specifications.</p>

WP Code	WP Title	Partners Responsible for WP	Partner's Main Roles and Activities in Work Packages
WP2	REVIEW ON COOPERATION MODELS AND INFRASTRUCTURES	UGR, UNIBO	<p><u>UGR</u>: Responsible for WP2: “Review on Cooperation Models and Infrastructures”, together with UNIBO. From the Research perspective, UGR will be responsible to the preparation and the carrying out of the desk research, analysis and classification on existing models and infrastructure on academic cooperation within UE and between UE and LAC from european perspective, pointing out the main achievement and weaknesses of existing models with a view towards the Common Space of Higher Education (CSHE). UGR will be also responsible for the Open Consultation on line on strengths and weaknesses of existing models and infrastructures from a european perspective.</p> <p><u>UNIBO</u>: Responsible for WP2 Review on Cooperation Models and Infrastructures, together with UGR. From the Research perspective, UNIBO will be responsible to the preparation and the carrying out of the desk research, analysis and classification on existing models and infrastructure on academic cooperation within UE and between UE and LAC from a Latino-American perspective, pointing out the main achievement and weaknesses of existing models with a view towards the Common Space of Higher Education (CSHE).</p> <p><u>SCIE</u>: will support UGR and UNIBO in the preparation and the carrying out of the desk research, analysis and classification on existing models and infrastructure on academic cooperation within UE and between UE and LAC. SCIE will support UGR, UNIBO and UNA in the open consultation on line on strengths and weaknesses of existing models and infrastructures.</p> <p><u>UNA</u> : will support UNIBO in the preparation and the carrying out of the desk research, analysis and classification on existing models and infrastructure on academic cooperation within UE and between UE and LAC from a Latino-American perspective, pointing out the main achievement and weaknesses of existing models with a view towards the Common Space of Higher Education (CSHE). In particular, UNA will be responsible for the open consultation on line on strengths and weaknesses of existing models and infrastructures from a Latino-American perspective.</p> <p><u>ALL PARTNERS</u> will contribute to: preparation and implementation of the Desk research on existing cooperation models and infrastructures on Academic Cooperation in their countries and local territories; open consultation on line on strength and weaknesses of existing models and infrastructures of their local stakeholders and relevant actors; analysis and classification of existing models; Deliverable D2.1 preparation and implementation. All contributions agreed will be delivered by the Partners according to the Project Plan and the indications of the Project coordinators and WP responsables.</p> <p><u>UNQ</u> will contribute with a paper which goes beyond the analysis and evaluation of existing models and infrastructures, but compares them against the profile of an imagined CSHE.</p>

WP Code	WP Title	Partners Responsible for WP	Partner's Main Roles and Activities in Work Packages
WP3	PRIORITIES, ACTION PLAN, METHODOLOGICAL FRAMEWORK	UNIBO, SCIE, UNA	<p><u>UNIBO</u>: Responsible for WP3 “Priorities, Action Plan, Methodological Framework”, together with SCIE and UNA.</p> <p><u>SCIE</u>: Responsible for WP3 “Priorities, Action Plan, Methodological Framework”, together with UNIBO and UNA.</p> <p><u>UNA</u>: Responsible for WP3 “Priorities, Action Plan, Methodological Framework”, together with UNIBO and SCIE.</p> <p><u>ALL PARTNERS</u>: will contribute of the broad consultation activities of the academic community and its stakeholders in their country in LA and EU for the priority setting and will contribute to the preparation and organization of a major international workshop to present results of the WP2 Review, the design. They will be contribute to the design of a Methodological Framework for modeling VERTEBRALCUE the design of the Draft Action Plan for VERTEBRALCUE. All contributions agreed will be delivered by the Partners according to the Project Plan and the indications of the Project coordinators and WP responsables.</p> <p><u>FLA-AR</u>: in particular, FLA-AR will be a special support to the organization of the major international workshop in Buenos Aires</p>
WP4	ALCUE UNITS	UAM, UCA, UNIBO	<p><u>UAM</u>: Responsible for WP4 ALCUE UNITS, together with UCA and UNIBO. UAM in particular will coordinate the establishment of ALCUE Units prototype in medium-large-sized universities in LA.</p> <p><u>UCA</u>: Responsible for WP4 ALCUE UNITS, together with UAM and UNIBO. UCA will coordinate the establishment of ALCUE Units prototype in the Medium-Small Sized Universities in LA.</p> <p><u>UNIBO</u>: Responsible for WP4 ALCUE UNITS, together with UCA and UAM. UNIBO in particular will coordinate the ALCUE Units Development in the Associations in LA, Research and Studies Center in LA, FLACSOs institutions, in partners in Europe.</p> <p><u>SCIE</u>: as joint coordinator, will support UNIBO and the other WP4 responsables in their tasks. In particular, SCIE will coordinate together with UNIBO, the establishment of ALCUE Units prototypes in Europe.</p> <p><u>UNA</u>: as joint coordinator, will support UNIBO and the other WP4 responsables in their tasks for ALCUE Units in Latin America.</p> <p><u>ALL PARTNERS</u>, both Latino-American and european, will establish a prototype ALCUE Unit within their institution and will be responsible for its development, evaluation and integration in the Vertebralcue infrastructure. Each partners’ ALCUE Units coordinator will contribute to the analysis of development experiences of a mutual learning community of ALCUE Units Coordinators. All Partners will contribute to the preparation of the Blueprint for an ALCUE Unit in HEI. All contributions agreed will be delivered by the Partners according to the Project Plan and the indications of the Project coordinators and WP responsables.</p>

WP Code	WP Title	Partners Responsible for WP	Partner's Main Roles and Activities in Work Packages
WP5	NATIONAL COORDINATION UNITS	UNIBO	<p><u>UNIBO</u>: Responsible for WP5 NATIONAL COORDINATION UNITS. <u>SCIE</u>: as joint coordinator, will support UNIBO in WP5 coordination tasks. <u>UNA</u>: as joint coordinator, will support UNIBO in WP5 coordination tasks</p> <p><u>ALL PARTNERS</u>: will contribute to the preparation and reporting on recommendations for development of ALCUE National Coordination Units and to the Report on 5 Feasibilities Studies for the development of an ALCUE National Coordination Units in LA. All contributions agreed will be delivered by the Partners according to the Project Plan and the indications of the Project coordinators and WP responsables.</p>
WP6	REGIONAL MULTIPOLAR COORDINATION UNITS	UNIBO, UNA	<p><u>UNIBO</u>: Responsible for WP6 REGIONAL MULTIPOLAR COORDINATION UNITS. <u>UNA</u>: Responsible for WP6 REGIONAL MULTIPOLAR COORDINATION UNITS. <u>SCIE</u>: as joint coordinator, will support UNIBO and UNA in WP6 coordination tasks.</p> <p><u>ALL PARTNERS</u>: will contribute to the preparation and delivery of Feasibility study and Action Plan on Regional Integration and Participation in the implementation of the ALCUE Common Area of Higher Education and structures. All contributions agreed will be delivered by the Partners according to the Project Plan and the indications of the Project coordinators and WP responsables.</p>
WP7	THEMATIC NETWORKS	UPV, FUEIB, UNIBO	<p><u>UPV</u>: Responsible for WP7 THEMATIC NETWORKS. UPV will also have a special focus on Continuous Education <u>FUEIB</u>: Responsible for WP7 THEMATIC NETWORKS. FUEIB will also have a special focus on University-Enterprise Cooperation. <u>UNIBO</u>: Responsible for WP7 THEMATIC NETWORKS.</p> <p><u>SCIE</u>: as joint coordinator, will support UPV, FUEIB and UNIBO in WP7 coordination tasks. <u>UNA</u>: as joint coordinator, will support UPV, FUEIB and UNIBO in WP7 coordination tasks.</p> <p><u>ALL PARTNERS</u>: will contribute to the preparation and delivery of Four Plans for sustainable development of ALCUE Thematic Networks and of the Report and recommendations for ALCUE Thematic Network Developers. All contributions agreed will be delivered by the Partners according to the Project Plan and the indications of the Project coordinators and WP responsables.</p>

WP Code	WP Title	Partners Responsible for WP	Partner's Main Roles and Activities in Work Packages
WP8	BILATERAL-MULTILATERAL STRUCTURAL COOPERATION	UNIBO	<p><u>UNIBO</u>: Responsible for WP8 BILATERAL-MULTILATERAL STRUCTURAL COOPERATION</p> <p><u>UNA</u>: Responsible for WP8 BILATERAL-MULTILATERAL STRUCTURAL COOPERATION</p> <p><u>SCIE</u>: as joint coordinator, will support UNIBO and UNA in WP8 coordination tasks.</p> <p><u>ALL PARTNERS</u>: will contribute to the preparation and delivery of Report on 5 concrete examples of structural cooperation in place (e.g. stable teaching and research units of an LA university in Europe and vice-versa, quadrilateral programmes for international cooperation. All contributions agreed will be delivered by the Partners according to the Project Plan and the indications of the Project coordinators and WP responsables.</p> <p><u>FUSP, IIPE and UC</u>: will be responsible of special focus on Brazil-EU cooperation.</p>

WP Code	WP Title	Partners Responsible for WP	Partner's Main Roles and Activities in Work Packages
WP9	MODELING AND PROTOTYPING INTEGRATION AND EVALUATION	SCIE, UNA, UNIBO	<p><u>SCIE</u>: Responsible for WP9 MODELING AND PROTOTYPING INTEGRATION AND EVALUATION</p> <p><u>UNA</u>: Responsible for WP9 MODELING AND PROTOTYPING INTEGRATION AND EVALUATION</p> <p><u>UNIBO</u>: Responsible for WP9 MODELING AND PROTOTYPING INTEGRATION AND EVALUATION</p> <p><u>ALL PARTNERS</u>: will contribute to the preparation of the Four VERTEBRALCUE Integration Seminars (VERT-INTEGRA1, VERT-INTEGRA2, VERT-INTEGRA3, VERT-INTEGRA4), integrating the results of modeling and prototyping among the five levels of coordination foreseen in Vertebralcue (ALCUE Unit, National Coordination Unit, Regional Multipolar coordination unit, Thematic Networks and Biregional Cooperation level). All contributions agreed will be delivered by the Partners according to the Project Plan and the indications of the Project coordinators and WP responsables.</p> <p><u>ALL LATINO-AMERICAN PARTNERS</u> will contribute in the preparation of the National Evaluation Seminar and National Stakeholders Roundtable (NAT-EVAL1, NAT-EVAL2, NAT-EVAL3, NAT-EVAL4, NAT-EVAL5, NAT-EVAL6, NAT-EVAL7, NAT-EVAL8, NAT-EVAL9, NAT-EVAL10, NAT-EVAL11, NAT-EVAL12, NAT-EVAL13) each one for his country, All contributions agreed will be delivered by the Partners according to the Project Plan and the indications of WP9 responsables and the indications of the responsible for the Organization of the specific NAT-EVAL Event. Latino-American Partners will also contribute to the organization of Local Evaluation seminars and Local Stakeholders Roundtables events in Latin America (L_EVAL 1-7). See also table 3.3 Partners responsibilities in Project Events' Organization.</p> <p><u>ALL EUROPEAN PARTNERS</u> will contribute in the preparation of the Local European Seminar for Evaluation and Stakeholders involvement (EU-EVAL) in Europe. All contributions agreed will be delivered by the Partners according to the Project Plan and the indications of WP9 responsables and the indications of the responsible for the Organization of the specific EU-EVAL event .</p> <p><u>ALL PARTNERS</u> will contribute to the preparation of the Four VERTEBRALCUE Evaluation Seminars (VERT-EVAL1, VERT-EVAL2, VERT-EVAL3, VERT-EVAL4), evaluating the results of modeling and prototyping among the National Coordination Unit, Regional Multipolar coordination unit, Thematic Networks and Biregional Cooperation level of the Vertebralcu infrastructure. All contributions agreed will be delivered by the Partners according to the Project Plan and the indications of WP9 responsables.</p>

WP Code	WP Title	Partners Responsible for WP	Partner's Main Roles and Activities in Work Packages
WP10	VALORISATION AND STAKEHOLDERS INVOLVEMENT	SCIE	<p><u>SCIE</u>: Responsible for WP10 VALORISATION AND STAKEHOLDERS INVOLVEMENT; responsible for the Vertebralque Web Site implementation and management.</p> <p><u>UNIBO</u>: as Project Manager, will support SCIE in WP10 coordination tasks</p> <p><u>UNA</u>: as joint coordinator, will support SCIE in WP10 coordination tasks</p> <p><u>ALL PARTNERS</u>: will contribute to the Vertebralque Web Site Content Update; will contribute to the preparation and delivery of the Green Paper on ALCUE Cooperation Infrastructure; will contribute to the preparation and organization of the Final conference; will contribute to the preparation of the final Vertebralque Publication.</p> <p><u>ALL PARTNERS</u> will also contribute to the Dissemination and Multistakeholders events in his Country and Region. All contributions agreed will be delivered by the Partners according to the Project Plan and the indications of the Project coordinators and WP responsible.</p> <p><u>ALL PARTNERS</u> will contribute to preparation and implementation of Regional Stakeholders Roundtables (REG-STAKE1, REG-STAKE2, REG-STAKE3).</p> <p><u>UGR</u>: Responsible for Links with ALCUE event during Spanish presidency 2010</p>

3.2 Partners' Involvement in Project's Deliverables' Production and Issue

The following table specifies the Project Deliverables, the Deliverables' Date of Issue according to Project Plan, and the Partners involved in the Deliverable Preparation and Issue.

	Deliverable Code	Deliverable Full Name	Del. Date of Issue in Project Plan	Partners involved in the Deliverable Preparation and Issue
1	D1.1	Consortium Agreement	M1	ALL PARTNERS
2	D1.2	Project Quality Plan	M3	ALL PARTNERS
3	D1.3	Project Evaluation Plan	M3	ALL PARTNERS
4	D1.4	Quality and Evaluation reports (2 annual reports containing incremental improvement plan and new services action plan) and final report	M6, M12, M18, M24, M30, M36	ALL PARTNERS
5	D1.5	Minutes of Project Meetings/Audioconferences	M1, M7, M11, M15, M21, M28, M32, M36	ALL PARTNERS
6	D2.1	“State of the Art” Report on Academic Cooperation existing models and infrastructures	M9	ALL PARTNERS
7	D3.1	International Workshop “Towards an ALCUE HE Cooperation Infrastructure”	M10	ALL PARTNERS
8	D3.2	Methodological Framework for Modelling VERTEBRALCUE	M11	ALL PARTNERS
9	D3.3	Draft Action Plan	M12	ALL PARTNERS
10	D4.1	At least 25 Prototypes of ALCUE Units in Latin America	M15	ALL PARTNERS
11	D4.2	Blueprint for ALCUE units within HEI	M20	ALL PARTNERS
12	D5.1	Report and recommendations on ALCUE National Coordination Units	M15	ALL PARTNERS In particular: FLA-E, FLA-A, FLA-M, ASCUN, ANUIES, CEDEP, CEBEM, IEP, IIPE, USB, UR, UAM, FUSP, UNA, UCA.
13	D5.2	Five Feasibility Studies of ALCUE National Coordination Units	M20	ALL PARTNERS
14	D6.1	Feasibility study and Action Plan on Regional Integration and Participation in the implementation of the ALCUE Common Area of Higher Education and structures.	M27	ALL PARTNERS
15	D7.1	Four Plans for sustainable development of ALCUE Thematic Networks	M28	ALL PARTNERS

	Deliverable Code	Deliverable Full Name	Del Date of Issue in Project Plan	Partners involved in the Deliverable Preparation and Issue
16	D7.2	Report and recommendations for ALCUE Thematic Network Developers	M30	ALL PARTNERS
17	D8.1	Report on 5 concrete examples of structural cooperation in place (e.g. stable teaching and research units of an LA university in Europe and vice-versa, quadrilateral programs for international cooperation).	M30	ALL PARTNERS In particular UC, FUSP, IPE.
18	D9.1	Four VERTEBRALCUE Integration Seminars: 1 at national level (VERT-INTEGRA1), 1 at regional level (VERT-INTEGRA2), 1 about thematic networks level (VERT-INTEGRA3), 1 at bi-regional/multilateral level (VERT-INTEGRA4).	M21-M31	ALL PARTNERS.
19	D9.2	Local Evaluation Seminars (L_EVAL1-7, NAT-EVAL1-13) and four VERTEBRALCUE Evaluation seminars.(VERT-EVAL1-4)	M16- M21	ALL PARTNERS.
20	D10.1	Website of the Project	M6 first version	ALL PARTNERS.
21	D10.2	Dissemination and Multistakeholders events	All Duration of the Project	ALL PARTNERS.
22	D10.3	Green Paper on ALCUE Cooperation Infrastructure	M34	ALL PARTNERS.
23	D10.4	Final conference and Publication	M36	ALL PARTNERS.

3.3 Partners' Responsibilities in Project Events' Organization

The following table specifies the Project Events, the Events' Date and Place of Issue according to Project Plan and Project Budget, the Events' Date according to Project Plan and the Partners responsables in the Events' Organization.

WP involved	Event's Code	Project Event's Name and Description	Project Event's Place	Project Date of Issue in Project Plan	Partner Responsible for the Project Event's Organization
WP1	PM1	Project Meeting 1 Kick Off Meeting	Buenos Aires Argentina	M1	UNIBO
WP1 WP2 WP3 WP4	PM2	Project Meeting 2 State of Art Review, Alcuc Units.	Costa Rica	M6	UNA
WP3	INTWOR	International Workshop "Towards an ALCUE HE Cooperation Infrastructure".	Buenos Aires Argentina	M10	UNIBO SCIENTER UNA
WP1 WP2 WP3	PM3	Project Meeting 3 Methodological Framework and Action Plan for Vertebralcue.	Buenos Aires Argentina	M10	UNIBO
WP1 WP3 WP4 WP5 WP9 WP10	PM4	Project Meeting 4 Preparation of Alcuc Units and National Coordination Units evaluation activities and stakeholders involvement activities.	Sao Paulo Brasil	M14	FUSP
WP9 WP10	L-EVAL1	Argentina Local Evaluation Seminar and Local Stakeholders Roundtable	Argentina	Between M16 and M19	UNTREF
WP9 WP10	L-EVAL2	Brasil Local Evaluation Seminar and Local Stakeholders Roundtable	Rio de Janeiro Brasil	Between M16 and M19	IIFE
WP9 WP10	L-EVAL3	Chile Local Evaluation Seminar and Local Stakeholders Roundtable	Chile	Between M16 and M19	UACH
WP9 WP10	L-EVAL4	Colombia Local Evaluation Seminar and Local Stakeholders Roundtable	Colombia	Between M16 and M19	ASCUN UAN

WP involved	Event's Code	Project Event's Name and Description	Project Event's Place	Project Date of Issue in Project Plan	Partner Responsible for the Project Event's Organization
WP9 WP10	L-EVAL5	Ecuador Local Evaluation Seminar and Local Stakeholders Roundtable	Ecuador	Between M16 and M19	FLA-E UTPL
WP9 WP10	L-EVAL6	Mexico Local Evaluation Seminar and Local Stakeholders Roundtable	Mexico	Between M16 and M19	ANUIES
WP9 WP10	L-EVAL7	Peru Local Evaluation Seminar and Local Stakeholders Roundtable	Peru	Between M16 and M19	PUCP
WP9 WP10	NAT-EVAL1	Argentina National Evaluation Seminar and National Stakeholders Roundtable	Argentina	Between M19 and M20	FLA-A
WP9 WP10	NAT-EVAL2	Bolivia Local/National Evaluation Seminar and Local/National Stakeholders Roundtable	Bolivia	Between M16 and M20	CEBEM LOYOLA
WP9 WP10	NAT-EVAL3	Brasil National Evaluation Seminar and National Stakeholders Roundtable	Sao Paulo Brasil	Between M19 and M20	FUSP
WP9 WP10	NAT-EVAL4	Chile National Evaluation Seminar and National Stakeholders Roundtable	Chile	Between M19 and M20	UCCH
WP9 WP10	NAT-EVAL5	Colombia National Evaluation Seminar and National Stakeholders Roundtable	Colombia	Between M19 and M20	ASCUN
WP9 WP10	NAT-EVAL6	Costa Rica Local/National Evaluation Seminar and Local/National Stakeholders Roundtable	Costa Rica	Between M16 and M20	UNA
WP9 WP10	NAT-EVAL7	Ecuador National Evaluation Seminar and National Stakeholders Roundtable	Ecuador	Between M19 and M20	FLA-E

WP involved	Event's Code	Project Event's Name and Description	Project Event's Place	Project Date of Issue in Project Plan	Partner Responsible for the Project Event's Organization
WP9 WP10	NAT-EVAL8	Mexico National Evaluation Seminar and National Stakeholders Roundtable	Mexico	Between M19 and M20	FLA-M
WP9 WP10	NAT-EVAL9	Nicaragua Local/National Evaluation Seminar and Local/National Stakeholders Roundtable	Nicaragua	Between M16 and M20	UCA
WP9 WP10	NAT-EVAL10	Paraguay Local/National Evaluation Seminar and Local/National Stakeholders Roundtable	Paraguay	Between M16 and M20	CEDEP
WP9 WP10	NAT-EVAL11	Peru National Evaluation Seminar and National Stakeholders Roundtable	Peru	Between M19 and M20	IEP
WP9 WP10	NAT-EVAL12	Uruguay Local/National Evaluation Seminar and Local/National Stakeholders Roundtable	Uruguay	Between M16 and M20	UR
WP9 WP10	NAT-EVAL13	Venezuela Local/National Evaluation Seminar and Local/National Stakeholders Roundtable	Venezuela	Between M16 and M20	USB
WP9 WP10	EU-EVAL	Europe Local seminar for evaluation and stakeholders involvement	Bologna, Italy	Between M19 and M20	UNIBO SCIENTER UGR
WP1 WP6 WP7 WP8	PM5	Project Meeting 5 Preparation of WP6, WP7 and WP8's activities.	Chile	M21	UCCH, UACH
WP9	VERT-EVAL1	Vertebralcue Evaluation Seminar N°1: National Level.	Chile	M21	UCCH, UNIBO
WP9	VERT-INTEGRA 1	Vertebralcue Integration Seminar n°1: Vertebralcue ALCUE Units and National Coordination Units Integration Seminar	Chile	M21	UCCH, UAM, UCA, UNIBO
WP10	REG-STAKE 1	Regional Stakeholders Roundtable	Chile	M21	UCCH, UACH, FUSP, FLA-A, CEDEP, UR

WP involved	Event's Code	Project Event's Name and Description	Project Event's Place	Project Date of Issue in Project Plan	Partner Responsible for the Project Event's Organization
WP1	PM6	Project Meeting 6	Ecuador	M27	FLA-E
WP9	VERT-EVAL2	Vertebralcue Evaluation Seminar N°2: Vertebralcue Regional Multipolar Coordination Units Evaluation Seminar.	Ecuador	M27	FLA-E, UNIBO, UNA
WP9	VERT-INTEGRA2	Vertebralcue Integration Seminar n°2: Vertebralcue Regional Coordination Units, ALCUE Units and National Coordination Units Integration Seminar	Ecuador	M27	FLA-E, UNIBO, UNA
WP10	REG-STAKE 2	Regional Stakeholders Roundtable n°2	Ecuador	M27	FLA-E, ASCUN, IEP, USB
WP1	PM7	Project Meeting 7	Mexico	M31	UAM
WP9	VERT-EVAL3	Vertebralcue Evaluation Seminar N°3: Vertebralcue Thematic Networks Evaluation Seminar.	Mexico	M31	UAM, UPV, FUEIB, UNIBO
WP9	VERT-EVAL4	Vertebralcue Evaluation Seminar N°4: Bilateral, Multilateral Cooperation Evaluation Seminar.	Mexico	M31	UAM, UC, FUSP, UNIBO, UNA
WP9	VERT-INTEGRA3	Vertebralcue Integration Seminar n°3: Thematic Networks, Regional Coordination Units, ALCUE Units and National Coordination Units Integration	Mexico	M31	UAM, UPV, FUEIB, UNIBO
WP9	VERT-INTEGRA4	Vertebralcue Integration Seminar n°4: Vertebralcue Bilateral-Multilateral structural Cooperation, Thematic Networks, Regional Coordination Units, ALCUE Units and National Coordination Units Integration	Mexico	M31	UAM, UC, FUSP, UNIBO, UNA
WP10	REG-STAKE 3	Regional Stakeholders Roundtable n°3	Mexico	M31	UAM, FLA-M, ANUIES, UNA, UCA

WP involved	Event's Code	Project Event's Name and Description	Project Event's Place	Project Date of Issue in Project Plan	Partner Responsible for the Project Event's Organization
WP1	PM8	Project Meeting 8	Buenos Aires Argentina	M36	UNIBO, SCIE, UNA
WP10	REG-STAKE 4	Regional Stakeholders Roundtable n° 4: Bi-Regional Stakeholders Roundtable	Buenos Aires Argentina	M36	UNIBO, SCIE, UNA
WP10	International Conference	Vertebralcue Final conference	Buenos Aires Argentina	M36	UNIBO, SCIE, UNA

3.4 Summary of Partners Main Activities and Responsibilities

The following table presents a summary of each partner's Activities and Responsibilities according to the previous tables 3.1, 3.2, 3.3.

Partner's Acronym	Direct Responsibilities in WP Management	WPs and Deliverables in which the partner is involved	Direct Responsibilities in Project Events' Organization
UNIBO	WP1, WP2, WP3, WP4, WP5, WP6, WP7, WP8, WP9	ALL WORK PACKAGES. In particular WP10. ALL DELIVERABLES	PM1, PM3, PM8. INTWOR EU-EVAL. REG-STAKE4 VERT-EVAL1, VERT-EVAL2, VERT-EVAL3, VERT-EVAL4. VERT-INTEGRA1, VERT-INTEGRA2, VERT-INTEGRA3, VERT-INTEGRA4. International Conference.
FLA-A		ALL WORK PACKAGES ALL DELIVERABLES	NAT-EVAL1 REG-STAKE1
UNQ		ALL WORK PACKAGES In particular: WP2 ALL DELIVERABLES	
UNTREF		ALL WORK PACKAGES ALL DELIVERABLES	L-EVAL1
LOYOLA		ALL WORK PACKAGES ALL DELIVERABLES	NAT-EVAL2
CEBEM		ALL WORK PACKAGES ALL DELIVERABLES	NAT-EVAL2
IIFE		ALL WORK PACKAGES WP8 in particular. ALL DELIVERABLES D8.1 IN PARTICULAR.	L-EVAL2
FUSP		ALL WORK PACKAGES WP8 in particular. ALL DELIVERABLES D8.1 IN PARTICULAR	PM4 NAT-EVAL3. VERT-EVAL4. VERT-INTEGRA4 REG-STAKE1
UFSM		ALL WORK PACKAGES ALL DELIVERABLES	

Partner's Acronym	Direct Responsibilities in WP Management	WPs and Deliverables in which the partner is involved	Direct Responsibilities in Project Events' Organization
UCCH		ALL WORK PACKAGES ALL DELIVERABLES	PM5 NAT-EVAL4 VERT-EVAL1 VERT-INTEGRA1 REG-STAKE1
UACH		ALL WORK PACKAGES ALL DELIVERABLES	PM5 L-EVAL3 REG-STAKE1
ASCUN		ALL WORK PACKAGES ALL DELIVERABLES	L-EVAL4 NAT-EVAL5 REG-STAKE2
UAN		ALL WORK PACKAGES ALL DELIVERABLES	L-EVAL4
UNA	WP3, WP6; WP8; WP9	ALL WORK PACKAGES ALL DELIVERABLES In particular WP1	PM2, PM8. INTWOR NAT-EVAL6 VERT-EVAL2, VERT-EVAL4 VERT-INTEGRA2, VERT-INTEGRA4. REG-STAKE3, REG-STAKE4. International conference.
FLA-E		ALL WORK PACKAGES ALL DELIVERABLES	PM6 L-EVAL5, NAT-EVAL7 VERT-EVAL2 VERT-INTEGRA2 REG-STAKE2
UTPL		ALL WORK PACKAGES ALL DELIVERABLES	L-EVAL5
UAM	WP4	ALL WORK PACKAGES ALL DELIVERABLES	PM7 VERT-EVAL3, VERT-EVAL4 VERT-INTEGRA1, VERT-INTEGRA3, VERT-INTEGRA4 REG-STAKE3
ANUIES		ALL WORK PACKAGES ALL DELIVERABLES	L-EVAL6 REG-STAKE3
FLA-M		ALL WORK PACKAGES ALL DELIVERABLES	NAT-EVAL8 REG-STAKE3

Partner's Acronym	Direct Responsibilities in WP Management	WPs and Deliverables in which the partner is involved	Direct Responsibilities in Project Events' Organization
UCA	WP4	ALL WORK PACKAGES ALL DELIVERABLES	NAT-EVAL9 VERT-INTEGRA1 REG-STAKE3
CEDEP		ALL WORK PACKAGES ALL DELIVERABLES	NAT-EVAL10 REG-STAKE1
UAA		ALL WORK PACKAGES ALL DELIVERABLES	
PUCP		ALL WORK PACKAGES ALL DELIVERABLES	L-EVAL7
IEP		ALL WORK PACKAGES ALL DELIVERABLES	NAT-EVAL11 REG-STAKE2
UR		ALL WORK PACKAGES ALL DELIVERABLES	NAT-EVAL12 REG-STAKE1
USB		ALL WORK PACKAGES ALL DELIVERABLES	NAT-EVAL13 REG-STAKE2
GRAZ		ALL WORK PACKAGES ALL DELIVERABLES	
SCIE	WP3, WP9, WP10	ALL WORK PACKAGES In particular WP1 ALL DELIVERABLES	INTWOR PM8 REG-STAKE4. EU-EVAL International Conference
UC		ALL WORK PACKAGES WP8 in particular ALL DELIVERABLES D8.1 in particular.	VERT-EVAL4, VERT-INTEGRA4
UGR	WP2	ALL WORK PACKAGES In particular WP10 ALL DELIVERABLES	EU-EVAL

Partner's Acronym	Direct Responsibilities in WP Management	WPs and Deliverables in which the partner is involved	Direct Responsibilities in Project Events' Organization
UPV	WP7	ALL WORK PACKAGES ALL DELIVERABLES	VERT-EVAL3 VERT-INTEGRA3
FUEIB	WP7	ALL WORK PACKAGES ALL DELIVERABLES	VERT-EVAL3 VERT-INTEGRA3

Article 4 - Obligations of the Consortium Co-ordinator (UNIBO)

The Consortium Leader and Co-ordinator, Alma Mater Studiorum – Università di Bologna, undertakes:

- to make the necessary arrangements with a view to the preparation, carrying out and smooth running of the work set out in the “Description of work” Annex I to the EC Grant Contract n°DCI-ALA/19.09.01/08/19189/161-449/ALFA III-107, in accordance with the aims of the project as set out in the EC Grant Contract itself;
- to give to the Members a copy of official documents relating to the project such as the EC Grant Contract n° DCI-ALA/19.09.01/08/19189/161-449/ALFA III-107 signed with the Commission as well as other relevant reports;
- to inform the Members of any modifications made to the EC Grant Contract n° DCI-ALA/19.09.01/08/19189/161-449/ALFA III-107 undertaken with the European Commission;
- together with the Members, to define the roles, rights and obligations of all parties, including those relating to the management of intellectual property rights.

Article 5 - Obligations of the Members of the Consortium

The Members undertake:

- to make the necessary arrangements with a view to the preparation, carrying out and smooth running of the work programme as set out in this contract, in accordance with the aims of the project as set out in the EC Grant Contract n° DCI-ALA/19.09.01/08/19189/161-449/ALFA III-107 concluded between the Commission and the principal contractor;
- to respect all clauses provided for in the EC Grant Contract n° DCI-ALA/19.09.01/08/19189/161-449/ALFA III-107 binding the Contractor – as representative of the Consortium - to the Commission and related clauses;
- to give the Consortium leader and co-ordinator all the information or documents requested by the Contractor and necessary for successfully managing the project;
- to define, together with the Consortium Co-ordinator, the roles, rights and obligations of both parties, including those concerning the management of intellectual property rights.

Article 6 - Financial and contractual relations between the Members of the Consortium

The total cost of the project for the contractual period covered by the EC Grant Contract n° DCI-ALA/19.09.01/08/19189/161-449/ALFA III-107 all financing combined, is estimated at 3.750.000 Euro. The maximum Community contribution will be of 3.000.000 Euro, i.e.: 80% of the total cost of the project.

The budget allocation among the Consortium Members is to be found in Annex A to this agreement – Distribution of budget to the Partners. Each Member of the Consortium will receive a contribution of 80% of the Budget allocated to him; each Partner will have to contribute with the 20% of the Budget assigned to him as co-financing to the Action.

If the actual eligible costs at the end of the project are lower than the estimated total eligible costs, the Commission’s contribution shall be limited to the actual eligible costs approved by the Commission itself. The same rule will be apply to each Consortium Member financial declaration.

UNIBO will act as general and administrative Consortium leader. UNIBO will receive the EC contribution and will distribute it to the members of the Consortium in accordance within the budget agreed among the members following the procedures outlined in Article 7 below.

Article 7 - Payments

The Consortium Co-ordinator undertakes to make payments to the Members in line with the following scheme:

1. The first advance payment received by the Coordinator (Euro 801.473,60, corresponding to 80% of the 80% forecast budget for the first 12 months of Action's implementation approved by the EC) will be transferred to the partners within 15 days from when the present Agreement is signed by all parties. The amount transferred to each partner is specified as "First Advance" in the folder "Financing and Payment Information" of Annex A– Distribution of budget among partners.
2. In case of the first further annual instalment (second annual instalment) of pre-financing covering the second year of Action's implementation is received under the conditions of Special Conditions, Art. 4, of the EC Grant Contract n° DCI-ALA/19.09.01/08/19189/161-449/ALFA III-107, corresponding to 949.263,20 Euro, it will be distributed to the partners within one month from the reception of the second annual instalment. The amount transferred to each partner is specified as "Second Advance" in the folder "Financing and Payment Information" of Annex A– Distribution of budget among partners.
3. In case of the second further annual instalment (third annual instalment) of pre-financing covering the third year of Action's implementation is received under the conditions of Special Conditions, Art. 4, of the EC Grant Contract n° DCI-ALA/19.09.01/08/19189/161-449/ALFA III-107, corresponding to 949.263,20 Euro, it will be distributed to the partners within one month from the reception of the second annual instalment. The amount transferred to each partner is specified as "Third Advance" in the folder "Financing and Payment Information" of Annex A– Distribution of budget among partners.
4. The remaining percentage of the partner budget contribution will be transferred to the Members within one month after the receipt by the Coordinator of the project final payment, subject to the provisions of Annex II of the EC Grant Contract n° DCI-ALA/19.09.01/08/19189/161-449/ALFA III-107 (General Conditions applicable to European Community-financed grant contracts for External Actions). The amount transferred to each partner is specified as "Balance" in the folder "Financing and Payment Information" of Annex A– Distribution of budget among partners.

Each payment to each partner after the first advance payment is subordinated to the regular performance of the tasks and responsibilities assigned to each partner and to the approval of Interim Reports by the Consortium Coordinator (UNIBO) and the EC. The Consortium Coordinator (UNIBO) reserves the rights to delay payments when expected outcomes of a partner's activity are delayed or not corresponding to the agreed specifications. In case of disagreement between the Consortium Coordinator (UNIBO) and the Partner, the Project Coordination Group (PCG) will have to find an amicable agreement. If this does not lead to a solution, the Steering Committee will be in charged to solve the dispute. In case none of the Project Organization organs finds an amicable solution, articles 13 and 14 will be put in place.

Article 8 - Reports

All members of the Consortium will contribute to the technical and financial part of the Interim Report (due in month 12, 24 and 36, November 2009, 2010, 2011) outlining the activities undertaken in the previous 12 months. All the Consortium members will have to provide UNIBO with audited cost statements and – when requested – additional financial documentation to be included in the financial part of the interim report.

All members of the Consortium will contribute to any further Interim reports may be requested by the European Commission.

For each reporting period each member shall provide an official certificate stating the eligibility of the costs declared, as detailed in Article 14 of General Conditions, Annex II to EC Grant Contract n°DCI-ALA/19.09.01/08/19189/161-449/ALFA III-107.

Article 9 - Monitoring and Control

The Member must keep accurate and regular records and accounts of the implementation of the activities using a dedicated double-entry book-keeping system as part of or as an adjunct to the Members own accounts. This dedicated system shall follow the procedures dictated by professional practice. A separate account must be kept and must detail all income and expenditure.

The Member shall immediately give UNIBO any information that the latter may require concerning the implementation of the work programme as set out in this Contract. The Member shall keep at the disposal of UNIBO any document, which enables him to check that the said work programme is being implemented or has been implemented.

The Members commit themselves to respect all contractual obligations set up in the EC Grant Contract n° DCI-ALA/19.09.01/08/19189/161-449/ALFA III-107 and shall allow the appointed auditor to have access to all relevant information in order to approve the financial reports.

In the case of a financial and/or operational audit by the competent authorities of the European Commission, the Member shall co-operate with the Consortium Co-ordinator, so that the latter has access to all the requested information and commit itself to respect all the contractual obligations written in the EC Grant Contract n°DCI-ALA/19.09.01/08/19189/161-449/ALFA III-107.

Article 10 – Ownership of Knowledge

The Member accepts to conform to the dispositions of the General Conditions (Annex II to the EC Grant Contract n° DCI-ALA/19.09.01/08/19189/161-449/ALFA III-107). The Consortium Coordinator will provide the Member all information relating to the subject, including, among others, those which are in the Contract and its amendments, the official documents or in any correspondence.

Article 11 – Liability

Each contracting party shall exonerate the other contracting party from all civil liability arising from damages suffered by itself or its staff, resulting from the execution of the EC Grant Contract n°

DCI-ALA/19.09.01/08/19189/161-449/ALFA III-107 insofar as these damages are not due to a serious or intentional error on the part of the other contracting party or its staff.

The Members shall guarantee the European Commission, the principal contractor and their staff against any action for compensation for damages occurring to third parties, including project staff, resulting from the execution of the EC Grant Contract n° DCI-ALA/19.09.01/08/19189/161-449/ALFA III-107 insofar as these damages are not due to a serious or intentional error on the part of the Commission.

Article 12 - Termination of the Contract and repayment of the Grant

In the event of the non-performance by one of the Members of any of the undertakings arising from the EC Grant Contract n°DCI-ALA/19.09.01/08/19189/ 161-449/ALFA III-107 and independently of the consequences provided for by applicable law; UNIBO will follow the EC procedures described in the EC Grant Contract n° DCI-ALA/19.09.01/08/191 89/161-449/ALFA III-107 for termination of the contract with the Member and, whenever required, repayment of the grant associated with the non performed activities.

Article 13 - Jurisdiction

In the absence of an amicable agreement, the Courts of Brussels shall have sole jurisdiction to decide on any dispute between the contracting parties concerning this Contract. The law applicable to this contract is the law of Belgium.

Article 14 - Amendments or Additions to the Contract

Any modifications to this contract may only be made by means of an amendment to the contract signed, for each of the parties, by the signatories of this contract.

Any other administrative and management issues not specifically mentioned in this Consortium Agreement are regulated by the EC General Conditions, Annex II to the EC Grant Contract n°DCI-ALA/19.09.01/08/19189/161-449/ALFA III-107.

The following are annexed to and form an integral part of this contract:

- Annex A: Vertebralcue Budget distribution among Partners
- Annex B: EC Grant Contract n° DCI-ALA/19.09.01/08/ 19189/161-449/ALFA III-107 between UNIBO and the European Commission with its annexes I and II

Drawn up in Buenos Aires, 22nd of January 2009

**For and on behalf of
UNIBO**

**Name, Surname and signature of legal representative
Stamp of the Institution**



Giorgio Alberti

UNIVERSITA DI BOLOGNA
SEDE BUENOS AIRES
GIORGIO ALBERTI
DIRECTOR

.....

For and on behalf of FLACSO ARGENTINA

Name, Surname and signature of legal representative

Stamp of the Institution

.....

FINANCIAL IDENTIFICATION FLACSO ARGENTINA

BANK ACCOUNT HOLDER

NAME
ADDRESS
TOWN/CITY POSTCODE
COUNTRY VAT NUMBER
CONTACT PERSON
TELEPHONE & FAX
E – MAIL

BANK

BANK NAME
BRANCH ADDRESS
TOWN/CITY POSTCODE
COUNTRY

BANK ACCOUNT

ACCOUNT NUMBER
IBAN code
BIC/SWIFT code

For and on behalf of UNIVERSIDAD NACIONAL DE QUILMES

Name, Surname and signature of legal representative

Stamp of the Institution

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FINANCIAL IDENTIFICATION UNIVERSIDAD NACIONAL DE QUILMES

BANK ACCOUNT HOLDER

NAME

ADDRESS

TOWN/CITY POSTCODE

COUNTRY VAT NUMBER

CONTACT PERSON

TELEPHONE & FAX

E – MAIL

BANK

BANK NAME

BRANCH ADDRESS

TOWN/CITY POSTCODE

COUNTRY

BANK ACCOUNT

ACCOUNT NUMBER

IBAN code

BIC/SWIFT code

For and on behalf of UNIVERSIDAD NACIONAL TRES DE FEBRERO

**Name, Surname and signature of legal representative
Stamp of the Institution**

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FINANCIAL IDENTIFICATION UNIVERSIDAD NACIONAL TRES DE FEBRERO

BANK ACCOUNT HOLDER

NAME
ADDRESS
TOWN/CITY POSTCODE
COUNTRY VAT NUMBER
CONTACT PERSON
TELEPHONE & FAX
E – MAIL

BANK

BANK NAME
BRANCH ADDRESS
TOWN/CITY POSTCODE
COUNTRY

BANK ACCOUNT

ACCOUNT NUMBER
IBAN code
BIC/SWIFT code

For and on behalf of UNIVERSIDAD LOYOLA

**Name, Surname and signature of legal representative
Stamp of the Institution**

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FINANCIAL IDENTIFICATION UNIVERSIDAD LOYOLA

BANK ACCOUNT HOLDER

NAME
ADDRESS
TOWN/CITY POSTCODE
COUNTRY VAT NUMBER
CONTACT PERSON
TELEPHONE & FAX
E – MAIL

BANK

BANK NAME
BRANCH ADDRESS
TOWN/CITY POSTCODE
COUNTRY

BANK ACCOUNT

ACCOUNT NUMBER
IBAN code
BIC/SWIFT code

For and on behalf of CENTRO BOLIVIANO DE ESTUDIOS MULTIDISCIPLINARIOS (CEBEM)

**Name, Surname and signature of legal representative
Stamp of the Institution**

.....

FINANCIAL IDENTIFICATION CEBEM

BANK ACCOUNT HOLDER

NAME
ADDRESS
TOWN/CITY POSTCODE
COUNTRY VAT NUMBER
CONTACT PERSON
TELEPHONE & FAX
E – MAIL

BANK

BANK NAME
BRANCH ADDRESS
TOWN/CITY POSTCODE
COUNTRY

BANK ACCOUNT

ACCOUNT NUMBER
IBAN code
BIC/SWIFT code

For and on behalf of INSTITUTO INTERNACIONAL DE PLANEJAMENTO EDUCACIONAL (IIPE)

**Name, Surname and signature of legal representative
Stamp of the Institution**

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FINANCIAL IDENTIFICATION IIPE

BANK ACCOUNT HOLDER

NAME
ADDRESS
TOWN/CITY POSTCODE
COUNTRY VAT NUMBER
CONTACT PERSON
TELEPHONE & FAX
E – MAIL

BANK

BANK NAME
BRANCH ADDRESS
TOWN/CITY POSTCODE
COUNTRY

BANK ACCOUNT

ACCOUNT NUMBER
IBAN code
BIC/SWIFT code

For and on behalf of FUNDACAO DE APOIO A UNIVERSIDADE DE SAO PAULO (FUSP)

Name, Surname and signature of legal representative

Stamp of the Institution

.....

FINANCIAL IDENTIFICATION FUSP

BANK ACCOUNT HOLDER

NAME

ADDRESS

TOWN/CITY POSTCODE

COUNTRY VAT NUMBER

CONTACT PERSON

TELEPHONE & FAX

E – MAIL

BANK

BANK NAME

BRANCH ADDRESS

TOWN/CITY POSTCODE

COUNTRY

BANK ACCOUNT

ACCOUNT NUMBER

IBAN code

BIC/SWIFT code

For and on behalf of UNIVERSIDADE FEDERAL DE SANTA MARIA (UFSM)

**Name, Surname and signature of legal representative
Stamp of the Institution**

.....

FINANCIAL IDENTIFICATION UFSM

BANK ACCOUNT HOLDER

NAME
ADDRESS
TOWN/CITY POSTCODE
COUNTRY VAT NUMBER
CONTACT PERSON
TELEPHONE & FAX
E – MAIL

BANK

BANK NAME
BRANCH ADDRESS
TOWN/CITY POSTCODE
COUNTRY

BANK ACCOUNT

ACCOUNT NUMBER
IBAN code
BIC/SWIFT code

For and on behalf of CORPORACIÓN UNIVERSIDAD CENTRAL DE CHILE (UCCH)

**Name, Surname and signature of legal representative
Stamp of the Institution**

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FINANCIAL IDENTIFICATION UCCH

BANK ACCOUNT HOLDER

NAME
ADDRESS
TOWN/CITY POSTCODE
COUNTRY VAT NUMBER
CONTACT PERSON
TELEPHONE & FAX
E – MAIL

BANK

BANK NAME
BRANCH ADDRESS
TOWN/CITY POSTCODE
COUNTRY

BANK ACCOUNT

ACCOUNT NUMBER
IBAN code
BIC/SWIFT code

For and on behalf of UNIVERSIDAD AUSTRAL DE CHILE (UACH)

Name, Surname and signature of legal representative

Stamp of the Institution

.....

FINANCIAL IDENTIFICATION UACH

BANK ACCOUNT HOLDER

NAME
ADDRESS
TOWN/CITY POSTCODE
COUNTRY VAT NUMBER
CONTACT PERSON
TELEPHONE & FAX
E – MAIL

BANK

BANK NAME
BRANCH ADDRESS
TOWN/CITY POSTCODE
COUNTRY

BANK ACCOUNT

ACCOUNT NUMBER
IBAN code
BIC/SWIFT code

For and on behalf of ASOCIACIÓN COLOMBIANA DE UNIVERSIDADES (ASCUN)

**Name, Surname and signature of legal representative
Stamp of the Institution**

.....

FINANCIAL IDENTIFICATION ASCUN

BANK ACCOUNT HOLDER

NAME
ADDRESS
TOWN/CITY POSTCODE
COUNTRY VAT NUMBER
CONTACT PERSON
TELEPHONE & FAX
E – MAIL

BANK

BANK NAME
BRANCH ADDRESS
TOWN/CITY POSTCODE
COUNTRY

BANK ACCOUNT

ACCOUNT NUMBER
IBAN code
BIC/SWIFT code

For and on behalf of UNIVERSIDAD ANTONIO NARIÑO (UAN)

**Name, Surname and signature of legal representative
Stamp of the Institution**

.....

FINANCIAL IDENTIFICATION UAN

BANK ACCOUNT HOLDER

NAME
ADDRESS
TOWN/CITY POSTCODE
COUNTRY VAT NUMBER
CONTACT PERSON
TELEPHONE & FAX
E – MAIL

BANK

BANK NAME
BRANCH ADDRESS
TOWN/CITY POSTCODE
COUNTRY

BANK ACCOUNT

ACCOUNT NUMBER
IBAN code
BIC/SWIFT code

For and on behalf of UNIVERSIDAD NACIONAL DE COSTA RICA (UNA)

**Name, Surname and signature of legal representative
Stamp of the Institution**

.....

FINANCIAL IDENTIFICATION UNA

BANK ACCOUNT HOLDER

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TELEPHONE & FAX
E – MAIL

BANK

BANK NAME
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BIC/SWIFT code

For and on behalf of FLACSO ECUADOR

**Name, Surname and signature of legal representative
Stamp of the Institution**

.....

FINANCIAL IDENTIFICATION FLACSO ECUADOR

BANK ACCOUNT HOLDER

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BANK NAME
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COUNTRY

BANK ACCOUNT

ACCOUNT NUMBER
IBAN code
BIC/SWIFT code

For and on behalf of UNIVERSIDAD TECNICA PARTICULAR DE LOJA (UTPL)

**Name, Surname and signature of legal representative
Stamp of the Institution**

.....

FINANCIAL IDENTIFICATION UTPL

BANK ACCOUNT HOLDER

NAME
ADDRESS
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TELEPHONE & FAX
E – MAIL

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BANK NAME
BRANCH ADDRESS
TOWN/CITY POSTCODE
COUNTRY

BANK ACCOUNT

ACCOUNT NUMBER
IBAN code
BIC/SWIFT code

For and on behalf of UNIVERSIDAD AUTÓNOMA METROPOLITANA AZCAPOTZALCO (UAM)

**Name, Surname and signature of legal representative
Stamp of the Institution**

.....

FINANCIAL IDENTIFICATION UAM

BANK ACCOUNT HOLDER

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ADDRESS
TOWN/CITY POSTCODE
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E – MAIL

BANK

BANK NAME
BRANCH ADDRESS
TOWN/CITY POSTCODE
COUNTRY

BANK ACCOUNT

ACCOUNT NUMBER
IBAN code
BIC/SWIFT code

For and on behalf of ASOCIACIÓN NACIONAL DE UNVIERSIDADES E INSTITUCIONES DE EDUCACIÓN SUPERIOR (ANUIES)

**Name, Surname and signature of legal representative
Stamp of the Institution**

.....

FINANCIAL IDENTIFICATION ANUIES

BANK ACCOUNT HOLDER

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E – MAIL

BANK

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BRANCH ADDRESS
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COUNTRY

BANK ACCOUNT

ACCOUNT NUMBER
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BIC/SWIFT code

For and on behalf of FLACSO MEXICO

Name, Surname and signature of legal representative

Stamp of the Institution

.....

FINANCIAL IDENTIFICATION FLACSO MEXICO

BANK ACCOUNT HOLDER

NAME
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TELEPHONE & FAX
E – MAIL

BANK

BANK NAME
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BANK ACCOUNT

ACCOUNT NUMBER
IBAN code
BIC/SWIFT code

For and on behalf of UNIVERSIDAD CENTROAMERICANA (UCA)

**Name, Surname and signature of legal representative
Stamp of the Institution**

.....

FINANCIAL IDENTIFICATION UCA

BANK ACCOUNT HOLDER

NAME
ADDRESS
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BRANCH ADDRESS
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BANK ACCOUNT

ACCOUNT NUMBER
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BIC/SWIFT code

For and on behalf of CENTRO DE ESTUDIOS DE DERECHO, ECONOMIA Y POLITICA (CEDEP)

**Name, Surname and signature of legal representative
Stamp of the Institution**

.....

FINANCIAL IDENTIFICATION CEDEP

BANK ACCOUNT HOLDER

NAME
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E – MAIL

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For and on behalf of UNIVERSIDAD AUTÓNOMA DE ASUNCIÓN (UAA)

**Name, Surname and signature of legal representative
Stamp of the Institution**

.....

FINANCIAL IDENTIFICATION UAA

BANK ACCOUNT HOLDER

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For and on behalf of PONTIFICIA UNIVERSIDAD CATÓLICA DEL PERU (PUCP)

**Name, Surname and signature of legal representative
Stamp of the Institution**

.....

FINANCIAL IDENTIFICATION PUCP

BANK ACCOUNT HOLDER

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For and on behalf of INSTITUTO DE ESTUDIOS PERUANOS (IEP)

**Name, Surname and signature of legal representative
Stamp of the Institution**

.....

FINANCIAL IDENTIFICATION IEP

BANK ACCOUNT HOLDER

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For and on behalf of UNIVERSIDAD DE LA REPUBLICA (UR)

**Name, Surname and signature of legal representative
Stamp of the Institution**

.....

FINANCIAL IDENTIFICATION UR

BANK ACCOUNT HOLDER

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For and on behalf of UNIVERSIDAD SIMÓN BOLIVAR (USB)

Name, Surname and signature of legal representative

Stamp of the Institution

.....

FINANCIAL IDENTIFICATION USB

BANK ACCOUNT HOLDER

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BANK ACCOUNT

ACCOUNT NUMBER
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For and on behalf of KARL-FRANZENS UNIVERSITY OF GRAZ (GRAZ)

**Name, Surname and signature of legal representative
Stamp of the Institution**

.....

FINANCIAL IDENTIFICATION GRAZ

BANK ACCOUNT HOLDER

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E – MAIL

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COUNTRY

BANK ACCOUNT

ACCOUNT NUMBER
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BIC/SWIFT code

For and on behalf of SCIENTER

**Name, Surname and signature of legal representative
Stamp of the Institution**

.....

FINANCIAL IDENTIFICATION SCIENTER

BANK ACCOUNT HOLDER

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BANK

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COUNTRY

BANK ACCOUNT

ACCOUNT NUMBER
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BIC/SWIFT code

For and on behalf of UNIVERSIDADE DE COIMBRA (UC)

Name, Surname and signature of legal representative

Stamp of the Institution

.....

FINANCIAL IDENTIFICATION UC

BANK ACCOUNT HOLDER

NAME

ADDRESS

TOWN/CITY POSTCODE

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CONTACT PERSON

TELEPHONE & FAX

E – MAIL

BANK

BANK NAME

BRANCH ADDRESS

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BANK ACCOUNT

ACCOUNT NUMBER

IBAN code

BIC/SWIFT code

For and on behalf of UNIVERSIDAD DE GRANADA (UGR)

Name, Surname and signature of legal representative

Stamp of the Institution

.....

FINANCIAL IDENTIFICATION UGR

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COUNTRY

BANK ACCOUNT

ACCOUNT NUMBER
IBAN code
BIC/SWIFT code

For and on behalf of UNIVERSIDAD POLITECNICA DE VALENCIA (UPV)

Name, Surname and signature of legal representative

Stamp of the Institution

.....

FINANCIAL IDENTIFICATION UPV

BANK ACCOUNT HOLDER

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COUNTRY

BANK ACCOUNT

ACCOUNT NUMBER
IBAN code
BIC/SWIFT code

For and on behalf of FUNDACIÓ UNIVERSITAT-EMPRESA DE LES ILES BALEARES (FUEIB)

**Name, Surname and signature of legal representative
Stamp of the Institution**

.....

FINANCIAL IDENTIFICATION FUEIB

BANK ACCOUNT HOLDER

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ANNEX A to the Vertebralque Consortium Agreement:

Vertebralque Budget Distribution among Partners

ANNEX B to the Vertebralque Consortium Agreement:

Vertebralque Grant Contract

n°: DCI-ALA/19.09.01/08/19189/161-449/ALFA III-107

between UNIBO and European Commission