

Logical Framework for the project

LOGICAL FRAMEWORK			
	Intervention logic	Objectively verifiable indicators of achievement	Sources and means of verification
Overall objectives	<p>1. To design principles, model structure, action plan, evaluation criteria and verify feasibility conditions for a “vertebrating model” for the Common Area of Higher Education between Latin America and the European Union, VERTEBRALCUE,</p> <p>a new collaboration infrastructure at institutional, national and regional level involving the academic community at all levels and stakeholders of higher education.</p>	<p>25 Alcue Units in Place, 5 Feasibility Studies of National Coordination Units, Feasibility Study on Multipolar Regional Coordination Unit, 4 Plans for Thematic Networks, 5 Concrete ExampIs of Bi-Regional and/or Multilaterla Cooperation</p>	<p>VERTEBRALCUE Methodological Framework, BluePrint for ALCUE Units, 5 Feasibility Studies for National Coordination Units, Feasibility study and Action Plan on Regional Integration and Participation in the implementation of the ALCUE Common Area of Higher Education</p>
	<p>2. The VERTEBRALCUE Project aims to contribute to the development process of the regional integration among Latin American Higher Education Systems (HESs) and the implementing process of the ALCUE by exploring</p> <p>and strengthening different levels of articulation of Latin America-Latin America and EU-Latin America academic cooperation through the design and implementation of a cooperation infrastructure at institutional, national and regional level</p>	<p>25 Alcue Units in Place, 5 Feasibility Studies of National Coordination Units, Feasibility Study on Multipolar Regional Coordination Unit, 4 Plans for Thematic Networks, 5 Concrete ExampIs of Bi-Regional and/or Multilateral Cooperation</p>	<p>VERTEBRALCUE Methodological Framework, BluePrint for ALCUE Units, 5 Feasibility Studies for National Coordination Units, Feasibility study and Action Plan on Regional Integration and Participation in the implementation of the ALCUE Common Area of Higher Education</p>
	<p>3 .VERTEBRALCUE, conceived as the building process of Higher Education cooperation’s infrastructure, will contribute to increase awareness, participation, openness and progress towards</p> <p>the process of regional integration among Latin American Higher Education Institutions (HEIs) and the ALCUE Common Area of Higher Education of the academic community at all levels and of stakeholders of Higher Education by</p>	<p>#####</p> <p>at least 100 AAN informed of the project activities and results</p>	<p>Reports on Events, WP10 Reports</p> <p>Reports on Events, WP10 Reports</p>

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	articulating and valorising results and initiatives of the many centres, inside and around the HEI, that are already active, and by encouraging newcomers to start new cooperation projects/programmes while building on what is already existing.	<i>At least 2 existing initiatives for each Partners' country analysed and included in the Feasibility Reports</i>	<i>VERTEBRALCUE Methodological Framework, Blueprint for ALCUE Units, 5 Feasibility Studies for National Coordination Units, Feasibility study and Action Plan on Regional Integration and Participation in the implementation of the ALCUE Common Area of Higher Education</i>
	4. VERTEBRALCUE infrastructure, the project will contribute to promote the establishment of structural and lasting links and networks among Higher Education Institutions in LA (LA HEIs) and between LA HEIs and EU HEIs,	<i>Agreements at National, Regional and Bi-Regional level, Agreements on Thematic Networks.</i>	<i>Agreements' signed Texts</i>
	5 .VERTEBRALCUE cooperation infrastructure will be designed according to contribute to the the priorities of the ALFA III Programme. Specific actions will be addressed to support the reform and modernization of higher education institutions and systems in the beneficiary countries, as well as their quality, accessibility and relevance, taking particular account of the region's poorest countries promoting the participation of entities from these countries.	<i>ALCUE Units in place at least in all the Poorest Countries of the VERTEBRALCUE Network</i>	<i>ALCUE Units Reports</i>
Specific objective 1 (SO1)	1. To identify strengths and weaknesses of existing cooperation models and infrastructures (networks, programmes, agencies, specialised units in HEI and governments, etc.) of academic cooperation among LA HEI and between LA and EU HEI	<i>Number of Cooperation Models, Infrastructures and Programs (in terms of description, strengths and weaknesses) of all 13 countries of the LA Partners (from 2 to 10 for each country)</i>	<i>"The State of Art Report"</i>
Expected results of SO1	1 "State of the Art" Report on Academic Cooperation models and infrastructures	<i>The Report should give a Review of Cooperation Models, Infrastructures and Programs (in terms of description, strengths and weaknesses) of all 13 countries of the LA Partners (from 2 to 10 for each country)</i>	<i>The "State of Art" Report</i>

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Activities for SO1	Desk research on existing cooperation models and infrastructures on Academic Cooperation Open consultation on line on strength and weaknesses of existing models and infrastructures Analysis and classification of existing models	<i>Qualified Personnel in the Partners Institutions, standard equipment</i> <i>The Personnel Staff Costs were included in the Budget</i>	<i>Project Reports, WP2 Report</i>
Specific objective 2 (SO2)	To identify priority actions to further develop the existing infrastructure for cooperation through a diagnostic, strategic and prospective exercise	<i>At least 10 Priority Actions indentified on the basis of SO1 results</i>	
Expected results of SO2	1. International Workshop "Towards an ALCUE HE Cooperation infrastructure" 1 Methodological Framework and 1 Draft Action Plan for Modelling VERTEBRALCUE	<i>80-120 participants to the workshop;</i>	<i>The Workshop and its proceedings, made available on the project web site;</i> <i>The Report of Methodological Framework and the Action Plan produced</i>
Activities for SO2	Preparation of Methodological Framework and Action Plan • Organisation of a major international workshop to present results of research and analysis • Setting priorities for action through a broad consultation of the academic community and its stakeholders in their Region	<i>Skilled Personnel, the costs are included in the Budget</i>	<i>Project Reports, WP3 Report</i>
Specific objective 3 (SO3)	To implement design principles, model structure and functions, feasibility and action plan, minimum requirements and evaluation criteria for ALCUE Units in HEI in LA	<i>25 ALCUE Units in place</i>	<i>The 25 ALCUE Units in the Partners' Institutions</i>
Expected results of SO3	1 Blueprint for ALCUE units within HEI 25 pilot ALCUE units in place in LA HEI	<i>1 Blueprint for ALCUE Unit</i> <i>25 Prototypes of ALCUE Units</i>	<i>The Blue Print</i> <i>The 25 25 ALCUE Units in the Partners' Institutions</i>
Activities for SO3	• Develop of 25 Prototypes of ALCUE Units in Latin America • Analysis of experiences and development of a mutual learning community of ALCUE Units coordinators	<i>Partners Personnel included in the Budget; Skilled Personnel included in the Budget</i>	<i>Project Reports, WP4 Reports</i>
Specific			

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objective 4 (SO4)	To propose design principles, model structure and functions, feasibility and action plan, minimum requirements and evaluation criteria for an ALCUE National coordination Unit	<i>5 Feasibility Studies of ALCUE National Coordination Units Agreements among HEIs at national level</i>	<i>The Feasibility Studies, the signed agreements, The Report</i>
Expected results of SO4	<ul style="list-style-type: none"> • Report and recommendations on ALCUE National Coordination processes and structures. • 5 Feasibility Studies of ALCUE National Coordination Units • Agreements among HEIs at national level 	<i>1 Report, 5 Feasibility Studies, Agreements among HEI at national level</i>	<i>The Report and Reccomentations on ALCUE Mationa Cordination Unit</i>
Activities for SO4	<ul style="list-style-type: none"> • Implementation of 5 Feasibility Studies of National Coordination Units in LA • Analysis of experiences and development of a cooperation model at national level and among National Coordinate Units 	<i>Partners Personnel included in the Budget; Skilled Personnel included in the Budget</i>	
Specific			
objective 5 (SO5)	To consolidate the Regional dimension of integration of HE systems in LA	<i>1 Feasibility Study, 1 Agreement at Regional level</i>	<i>The Feasibility Study and Action Plan on on Regional Integration and Participation in the implementation of the ALCUE Common Area of Higher Education The Agreements signed</i>
Expected results of SO5	<ul style="list-style-type: none"> • Feasibility study and Action Plan on Regional Integration and Participation in the implementation of the ALCUE Common Area of Higher Education • Agreements of HEIs at Regional level 	<i>1 Feasibility Study, 1 agreement at regional level</i>	<i>The Feasibility Study and Action Plan on on Regional Integration and Participation in the implementation of the ALCUE Common Area of Higher Education The Agreements signed</i>
Activities for SO5	<ul style="list-style-type: none"> • Study on the feasibility of a multi-polar coordination structure at regional level for Latin American integration and participation in the implementation of the ALCUE Common Area of Higher Education. 	<i>Skilled Personnel, the costs are included in the Budget</i>	<i>Project Reports, WP6 Reports</i>

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Specific objective 6 (SO6)	To promote thematic dialogue at national, regional and international level and the establishment of lasting Thematic Networks proposing design and implementing principles, feasibility and action plan, minimum requirements and evaluation criteria for sustainable ALCUE Thematic Networks addressing the priorities of the ALFA III Program	4 <i>Plans of Sustainable Development of Thematic Networks</i> 4 <i>Agreements on Thematic Networks</i>	<i>The Plans, the Reports and the agreements Text</i>
Expected results of SO6	<ul style="list-style-type: none"> • 4 Plans for sustainable development of ALCUE Thematic Networks • Report and recommendations for ALCUE Thematic Network Developers • Agreements of HEIs on the constitution of Thematic Networks at National and Regional level 	4 <i>Plans of Sustainable Development of Thematic Networks</i> 4 <i>Agreements on Thematic Networks</i>	<i>The Plans, the Reports and the agreements Text</i>
Activities for SO6	• Analysis, diagnosis and development of 4 (existing) ALCUE thematic networks	<i>Skilled Personnel, the costs are included in the Budget</i>	<i>Project Reports, WP7 Reports</i>
Specific objective 7 (SO7)	To promote, stimulate and explore bi-lateral and multi-lateral structured co-operation among leading HEI of the two Regions		
Expected results of SO7	<ul style="list-style-type: none"> • Report on 5 concrete examples of structural cooperation in place (e.g. stable teaching and research units of an LA university in Europe and vice-versa, quadrilateral programmes for international cooperation) • Bi-Regional and Multilateral Agreements 	5	
Activities for SO7	• Identification of and support to 5 exemplary experience of structural cooperation among leading universities of the two Regions	<i>Skilled Personnel, the costs are included in the Budget</i>	<i>Project Reports, WP8 Reports</i>
Specific			

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objective 8 (SO8)	To evaluate and integrate ALCUE cooperation infrastructure modelling and prototyping activities proposed by the project	<ul style="list-style-type: none"> • 13 Local Evaluation Seminars • 4 VERTEBRALCUE Integration Seminars • 4 VERTEBRALCUE Evaluation seminars • 2 Annual Evaluation Reports • Final Evaluation report 	The Events Reports, The Evaluation Reports, The Final Evaluation Report
Expected	<ul style="list-style-type: none"> • 13 Local Evaluation Seminars • 4 VERTEBRALCUE Integration Seminars • 4 VERTEBRALCUE Evaluation seminars • 2 annual Evaluation Reports • Final Evaluation report 	<ul style="list-style-type: none"> • 13 Local Evaluation Seminars • 4 VERTEBRALCUE Integration Seminars • 4 VERTEBRALCUE Evaluation seminars • 2 Annual Evaluation Reports • Final Evaluation report 	The Events Reports, The Evaluation Reports, The Final Evaluation Report
results of SO8	<ul style="list-style-type: none"> • Organisation of 13 Local Evaluation Seminars • Organisation of 4 integration seminars • Organisation of 4 evaluation seminars • Monitoring and evaluation activities during the life-span of the project 	Skilled Personnel, the costs are included in the Budget	Project Reports, WP9 Reports
Activities for SO8			
Specific	To propose a middle-term Action Plan for the implementation of the ALCUE cooperation infrastructure	1 Action Plan proposed to a good number of stakeholders (200 participants in the conference and 10,000 actors targeted by the distribution of the publication and	The stakeholders Feedbacks on the Action Plan Reported on the Conference Report
objective 9 (SO9)			
Expected	<ul style="list-style-type: none"> • Green Paper on ALCUE Cooperation Infrastructure • Final conference and Publication 	Number of Copies Published and Green Papers Target Number of Participants to the final conference: 200; publication of the Green Paper in printed form and on the web so to address an audience of at least 1000 actors per country	The Green Paper, The Publication
results of SO9	<ul style="list-style-type: none"> • Preparation of the Action Plan (Green Paper) • Extensive consultation on-line on proposed recommendations • Organisation of final valorisation conference 	Skilled Personnel, the costs are included in the Budget; Project Website	Project Reports, WP10 Reports, project web site
Activities for SO9			

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Institutional and political commitment at national level will be key as far as the national, regional and bi-regional level is foreseen. Institutional commitment will be key for the establishment of thematic networks.

partners are committed to the implementation and sustainability of the ALCUE units through their institutions.

All the Partners collaborate to the Review, the actors and stakeholders involved in the analysed models are available to provide the necessary information for the analysis.

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<i>Partners'are committed to achieve the objectives of the Project and are able to mobilise the key actors in their country and in the region to contribute to the building of the micro level of the VERTEBRACLUE infrastructure.</i>

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Stakeholders, especially National Governements and HEI Politticy Makers, support VERTEBRALCUE national and regional multipolar coordination units design.

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partners are committed to identify pilot themes and to mobilise stakeholders in this exercise. Stakeholders of the two regions support VERTEBRALCUE bilateral-multilateral cooperation design and Thematic Networks models

stakeholders- with specific reference to policy makers and decision makers at the institutional level - of the two regions support VERTEBRALCUE bilateral-multilateral cooperation design and Thematic Networks models

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The experts selected for external evaluation actively contribute - together with partners - to the evaluation of the modelling and prototyping activities. Feedback is obtained also by potential users involved in on-line surveys.

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partners and stakeholders at the decision making and implementation level are committed to the building of the VERTEBRACLUE infrastructure